



# Why Johnny can't afford Security Policies

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Work partly supported by

ANIKE  OS

NES  OS

*secure* →  
**CHANGE** ✓

# Seven Degrees of Separation

- 
1. Academic at University
  2. Researcher in Industry
  3. Member of Production Group
  4. Marketing Salesman
  5. Maintenance scapegoat
  6. Customer's IT Technician
  7. Responsible for Business Unit
- “The Customer” who shells the money

**In 2002-2009 I was parachuted Deputy  
Rector for ICT Procurements. 3M€++  
budget and 70+ people**

# What My “Customer” really wanted



DB - Chairman

**I want a more flexible system: each member of staff should easily see and manage his funds**



MT - CEO

**I know what he said but this year... there's a budget cut of 3%.  
You already spent 1.5M€ on the MAN.  
Max 350K€ for ERP extra add-ons**



GM - COO

**Our staff is already committed to meet this year's objectives.  
I can only give you one person part-time to identify business requirements.**

# POLICY people says: All you need is ....

## Expressivity



**“We make the point for the need of more expressive policy languages.”**

Samarati expressive OR flexible OR general OR extensible = 220  
--ALL of them = 38



**“The proposed language must be powerful enough to specify any relevant event of a security policy and cover several layers of abstraction.”**

Pretschner +OR= 34  
--ALL = 11



**“A more elegant and flexible approach is to express policies in logic that handles...”**

Kephart +OR= 16  
--ALL = 6

# What does Expressivity Mean?



We need constraints about  
**ROLE** in the organization and  
the **TIME** of access.



You must  
consider Invoked  
**SERVICES**



Don't forget  
**LOCATION**

with **TRUST**  
level and  
**CREDENTIALS.**



and **USAGE!**



What about  
"best" moment  
to have sex?

**SAMSUNG**

US Patent 11/480858  
from 07/06/2006

# What Expressivity Actually Means

- Complex rules do define roles and complex criteria to dynamically assign users to them based on
  1. Role → too many citations
  2. Time of the day → 39.800 citations  
“The **time-based** constraint limits the **policy** to apply between 4:00pm and 6:00pm”
  3. Location → 27.300 citations
  4. Organization → 15.600 citations
  5. Task in the workflow → 12.200 citations
  6. Usage after access → 7.300 citations
  7. Credential submitted → 1.400 citations

– ...

N Best moment to have sex... → 1 patent ... for the moment...

# How many people are needed to set up an “expressive” policy for a user?

- At least 6
  - Responsible for HR (sub)Unit costs 80€/h
    - Assistant who knows potential salary implications 54€/h
  - Responsible for Business (sub)Unit costs 80€/h
    - Assistant who knows how things really works 54€/h
  - IT Project Leader costs 70€/h
    - Assistant who knows what’s really possible 54€/h
- And they would need at least 30’ per user
  - (5’ x ROLE, SERVICE, TIME, CREDENTIAL, TRUST, LOCATION, USAGE, ETC)
- Minimum Policy Set-up Cost = 192€/user

# The buck doesn't stop there yet...

- They (ADOBE, IBM, ORACLE, SAP, etc.) are going to bill you by the role...
  - The more complex the role, the more you pay
    - “Price is determined by what is managed rather than the number and type of product components installed [...]
    - “Products may manage clients, client devices, agents, network nodes, users, or other items, and are licensed and priced accordingly.”
  - 3.800€/role for powerful roles across ERP modules
  - 400€/user for “employee” (can do almost nothing)
  - 17-25% maintenance fee on licenses
- What this actually mean?
  - 13 Heads of Departments + 8 Head of Division
  - 1.500 Employees



# The Problem is... POLICY Researchers have forgotten... Arithmetics!

Is this a joke? 80.000€ for licenses alone and just for access of Heads of Dept and between 600.000 € and 1.000.000 € for the rest? *Plus 250K Every year?!? And software's aside!*



GM Now CEO



MT Now DG at Ministry

What? Do you want 300.000€ in human resources and this just for setting up the draft of a security policy? *FIVE people?!?*

I see: either I buy your expressive security policy or I hire 20 new associate professors...that's a new Department!  
*But I see a third option... for you...*



DB Still Chairman



FM Ex-Deputy

I understand everything but why couldn't you just give them a flexible system?